



## CENTRE FOR CROSS BORDER STUDIES

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3 October 2016

Chuck Matthews  
Director, North Regions  
Health and Human Services Agency  
County of San Diego  
649 Mission Avenue  
Escondido, CA 92025

Dear Mr. Matthews:

The Center for Cross Border Studies (CCBS)-Ireland would be proud to be considered the first European *Live Well San Diego* partner. For our organization, this is an example of establishing sustainable partnerships between various international sectors in an effort to achieve the CCBS's mission of providing international leadership to optimize the quality of life in border regions. This *Live Well* designation would emphasize our shared vision of building healthy, safe and thriving communities.

As part of CCBS, research and analysis informs and supports the promotion of cross-border cooperation in a broader international context. The ability to provide independent, evidence-based information and analysis is fundamental to the Centre's role as an essential resource for policy and decision-makers and cross-border practitioners.

By sharing various cross-border collaborative toolkits that CCBS has developed we are proud to be identified as a key partner with the County of San Diego. We look forward to our continued collaboration to create a healthy, safe, and thriving border region.

Sincerely,

RUTH TAILLON

Director

