

September 22, 2016

Nancy Garcia  
Manager, Community Programs  
Aging and Independence Services, County of San Diego  
5560 Overland Avenue  
San Diego, CA 92123

Dear Nancy:

On behalf of the Gary and Mary West Foundation, thank you for guiding our organization through the process of becoming a Live Well San Diego member. On May 16, 2016, the Foundation's Board of Directors authorized and approved the Foundation to enter into a partnership with the County of San Diego's Live Well Program. The Foundation welcomes the opportunity to collaborate with other organizations on a shared purpose of planning and implementation of innovative and creative projects to fulfill Live Well San Diego's vision of building better health, living safely and thriving in San Diego.

The Foundation looks forward to working with you and the County of San Diego on this important endeavor.

Sincerely yours,



Shelley Lyford  
**President and CEO**